## 70% - Learn and develop through experiences

Apply learnings in a real situation  Take on stretch assignments  Apply standards and  Try a new approach to an old problem  Lead a team and/or project  Work with consultants  Take on new tasks and responsibilities  Solving problems in your current role  Substitute for superiors in meetings  Champion and/or manage changes  Volunteering  Cover for others on leave  Delivering team work  Interviewing  Take part in project or working group  Cross functional collaboration  Budgeting		
Take on new tasks and responsibilities  Solving problems in your current role  Substitute for superiors in meetings  Champion and/or manage changes  Volunteering  Cover for others on leave  Delivering team work  Interviewing  Take part in project or working group  Cross functional collaboration  Budgeting	l best pra	ctices
Solving problems in your current role  Substitute for superiors in meetings  Champion and/or manage changes  Cover for others on leave  Delivering team work  Take part in project or working group  Cross functional collaboration  Budgeting	ts and ex	perts
Substitute for superiors in meetings Champion and/or manage changes Volunteering  Cover for others on leave Delivering team work Interviewing  Take part in project or working Group  Cross functional collaboration Budgeting	peaking	
Cover for others on leave Delivering team work Interviewing  Take part in project or working group  Cross functional collaboration Budgeting	eviews	
Take part in project or working Cross functional collaboration Budgeting group		
group		٠
		•
Job rotation or secondments Conduct site/customer visits Etc	•	•

CIPD

## 20% - Learn and develop through others

Seeking feedback, work debriefs	Interacting with others, conversations	Networking and social activities
Seeking advice, asking for opinions	Reflecting on interactions with others	Peer group learning
Seeking 360 degree feedback	Testing ideas with others	Group discussions
Feedback from an assessment	Brainstorming with others	Asking questions
Observing others	Coaching	Etc
Participating in communities of practice	Mentoring	



## 10% - Learn and develop through formal sources

Formal education (e.g. College, University, Qualifications)	Accreditation, certification
Training Courses	Read books, articles, reports, manuals
Development Programs	Browse websites, read blogs
Visit seminars, conferences	Watch videos
eLearnings, Webinars, MOOCs	Etc
Participate in workshops	

